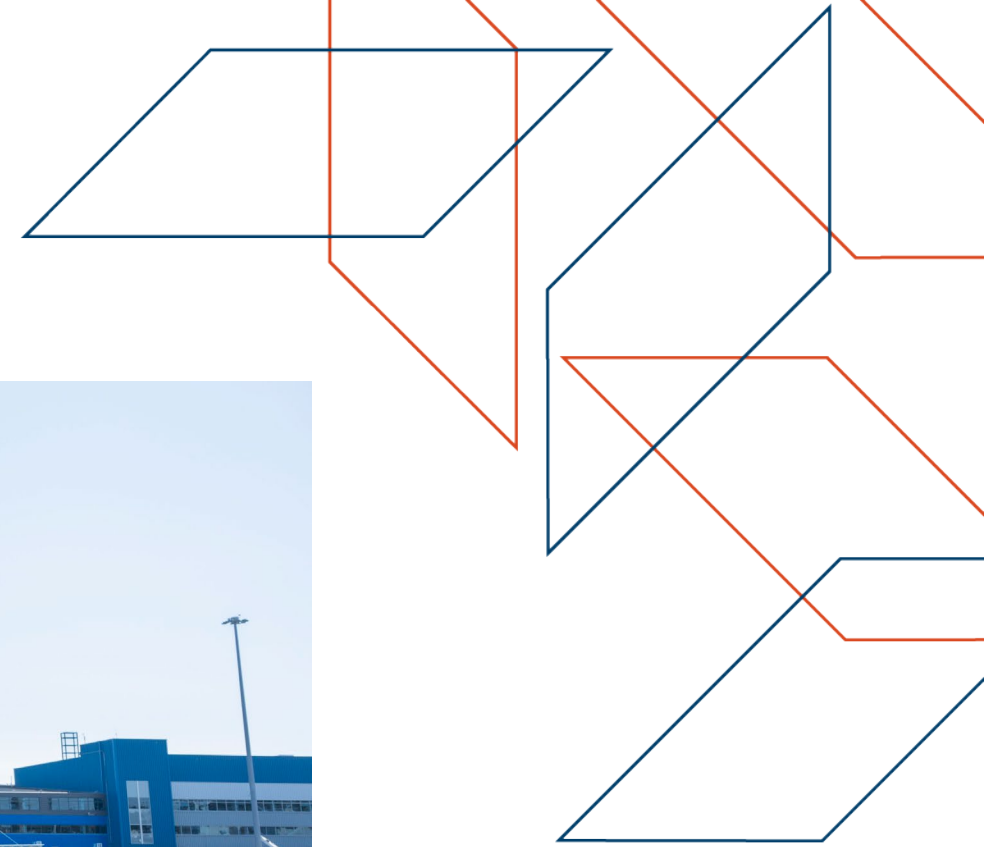


DEFENCE
CONSTRUCTION
CANADA



CONSTRUCTION
DE DÉFENSE
CANADA



Doing Business with DCC

CANS - September 16, 2026

Purpose of Today's Session

- About DCC
- How DCC and DND work together
- Contract Types & Procurement Approaches
- MERX, APN's, DCC Opportunities
- Key Takeaways

DCC at a Glance...

The principal mandate of DCC, pursuant to the Defence Production Act, is to meet the infrastructure, real property and environmental needs of the Department of National Defence and the Canadian Armed Forces (DND/CAF) by providing quality services. DCC's mission is to deliver and maintain infrastructure and environmental projects and services, and provide full lifecycle infrastructure support, required for the defence of Canada.

Service Lines:

- Project and Program Management Services
- Contract Services
- Contract Management Services
- Environmental Services
- Real Property Management Services

Operating across Canada and abroad

Head Office

7 Regional offices

- Pacific – Victoria, BC
- Western – Edmonton, AB
- Ontario – Kingston, ON
- Central and North – Ottawa, ON
- Quebec – Montreal, QC
- Atlantic – Halifax, NS
- National Services – Ottawa, ON

33 Site offices

- All active CAF bases, wings and area support units

Canada's North

- Yellowknife

Overseas Support

- Latvia

Why this Moment Matters

Canada Is Investing at Historic Levels

- Long-term, sustained defence funding
- Focus on readiness, security, and modernization
- Infrastructure as a strategic enabler

What This Means for Industry

- Predictable pipeline of work
- Increasing project scale and complexity
- Demand for trusted, security-ready partners

How DCC and DND Work Together

Department of National Defence (DND)

- Technical Authority
- Defines operational needs
- Establishes priorities and provides funding
- Owns the infrastructure

Defence Construction Canada (DCC)

- Contracting Authority
- Plans and delivers projects
- Procurement
- Manages contracts

One Team – One Objective

- Mission-ready infrastructure delivered safely and efficiently

Contract Types

- **Construction** – Buildings, Hangars, Civil/Utilities
- **Professional Services** – Architectural and Engineering, Environmental, Geotechnical/Topographical
- **Services** – Generator rental, SNIC, Annual Inspections
- **Goods** – Electrical Transformers, Modular Trailers
- **FM** - Facilities Maintenance and Support Services

Common Procurement Approaches: Construction

Open Construction Source Lists (OCSL's)

- OCSLs are for construction tenders <\$10M (including commercial, residential, industrial, institutional, and civil work) required by the DND
- Open Construction Source Lists (OCSL's) have been established at every Base in the Atlantic Region (including Halifax and Greenwood)
- Current OCSLs were established 1st April 2026 and will expire March 31st 2029
- Design completed internally by DND or through 3rd party contract (i.e. Consultant).
- Interested contractors and suppliers may request to be placed on the OCSLs at any time. DCC will require ten (10) business days to process an application for the OCSL.
- Information and instructions on how to register for OCSLs is provided in MERX.
- Typical posting time is 21 days – invitations for tenders issued through OCSLs are sent directly to all registered firms

Common Procurement Approaches: Construction

Quick Response Tenders (QRT's)

- Pre-established list of contractors for construction-type projects valued up to \$500K - opportunities distributed equitably among contractors.
- Typical posting time is 7-9 days
- Established as discipline specific at most Sites in the ATL Region (i.e. Commercial, Residential, Electrical etc.)
- Developed to meet both the speed, flexibility and value requirements for lower-risk construction work
- No bid security required
- Interested businesses can request to be added to applicable QRTs – submit interest to AROContracting@dcc-cdc.gc.ca.

Common Procurement Approaches: Construction

Regular Tenders on MERX

- Regular Tenders are for construction tenders typically >\$10M (including commercial, residential, industrial, institutional, and civil work) required by the DND.
- Design completed internally by DND or through 3rd party contract (i.e. Consultant).
- Posted openly on MERX in both official languages.
- Typical posting time is 21 to 40 days - tender period is adjusted based on the complexity of the design, the period of the year when its tendered, if bid security is required, etc.
- Bid security is typically required.

Collaborative Procurement Approaches



Design-Build

- Design and construction delivered by the same team
- Owner issues Statement of Technical Requirements
- Owner hires an Advocate Consultant that sets performance specs
- Traditional low bid stipulated amount



Modified Design-Build

- Design and construction delivered by the same team
- Statement of Technical and general requirements only
- Best-value RFP on rates and mark-ups awarded for initial design
- Design developed with owner input
- Lump sum negotiated for construction



Construction Management

- For complex or high-value projects
- CM engaged early during design
- Phased packages allow early start to work
- Subsequent packages can be adjusted to budget



Integrated Project Delivery

- Multi-party agreement (owner, consultant, contractor + others)
- Agreed target cost
- Shared risk and reward
- Consensus decision making

Security Requirements

- DCC is an approved Federal Government source that may sponsor companies for security screening with Public Services and Procurement Canada's Contract Security Program (CSP). DCC may sponsor a company to obtain an Organization Security Screening for the following levels:
 - Designated Organization Screening (DOS)
 - Facility Security Clearance (FSC)
 - Upgrades from DOS to FSC
 - **Only firms that submit a bid or proposal on contracts requiring a security clearance may be sponsored.**
 - [Security requirements for contracting with the Government of Canada - Canada.ca](https://www.canada.ca/en/government/departmental-structure/departmental-structure.html)

Advance Procurement Notices (APNs)

DCC publishes APNs on MERX:

- Includes potential contracts with and without security requirements
- Contracts <\$10M – Base Program APN
- Contracts >\$10M – Individual Project APN
- Provides interested consultants or contractors an opportunity to plan for anticipated projects
- Provides ability begin the sponsorship process to obtain the anticipated security clearance(s) when required.

Open Solicitations	Closed Solicitations	Bid Results	Awarded Solicitations	Advanced Procurement Notices
52 Open Advanced Procurement Notices				Order By Solicitation Number (A-Z) ▼
88064 APN_ONTARIO ARMOURIES SITE ENHANCEMENT PROGRAM VARIOUS ONTARIO LOCATIONS Toronto, ON, CAN				Published 2026/08/20 Closing 2026/09/29
87729 APN_CONSTRUCTION OF TEMPORARY MODULAR WORKSPACES KINGSTON, ON Kingston-Pembroke, ON, CAN				Published 2026/08/18 Closing 2026/09/27
APN_87653 APN_Designated Substance & Hazardous Material Abatement SOA - Kingston, ON Kingston-Pembroke, ON, CAN				Published 2026/08/07 Closing 2026/09/06
APN_TRS25025_CN86337 APN_Accommodations Buildings, Modified Design Build (MDB), CFB Trenton Kingston-Pembroke, ON, CAN				Published 2026/08/06 Closing 2026/09/05
VR000453 APN - CONSTRUCTION OF NEW RESIDENTIAL BUILDINGS Capitale-Nationale, QC, CAN				Published 2026/08/05 Closing 2026/09/04
APN_HOSL2501_83569 APN - SUPPLY AND INSTALL ELECTRONIC SECURITY SYSTEMS Canada				Published 2026/08/04 Closing 2026/11/04
ML000421 APN - CONSTRUCTION OF A MULTIFUNCTIONAL BUILDING Montréal, QC, CAN				Published 2026/08/03 Closing 2026/10/02
APN_87918 APN_FIRE HYDRANT INSPECTION, TESTING AND MAINTENANCE (ITM) GARRISON PETAWAWA Kingston-Pembroke, ON, CAN				Published 2026/07/31 Closing 2026/09/09

DCC and MERX Links

Defence Construction Canada

Dedication, Collaboration, Competence, Fairness.

Welcome to DCC's Electronic Bidding Site

About DCC

Defence Construction Canada (DCC) is a Crown corporation that provides innovative and cost-effective contracting, construction contract management, infrastructure and environmental services, and lifecycle support for Canada's defence requirements. It has two primary Client-Partners: the infrastructure and environment (IE) community at the Department of National Defence (DND), and the Communications Security Establishment (CSE). From project needs planning to building decommissioning, DCC's work covers a broad spectrum of activities. The Corporation maintains seven regional offices (Atlantic, Quebec, Ontario, Pacific, Western, Central and North Region and National Services Region), as well as 33 site offices located at Canadian Armed Forces (CAF) bases, wings and area support units. Its Head Office is located in Ottawa.

Doing Business with DCC

While DCC puts the contracts in place and manages them, it relies on private sector contractors and consultants to perform the work required by its clients. The type of work includes services to support the design, construction, renovation and maintenance of a wide variety of facilities for the IE program of DND.

Advanced Procurement Notices (APN)

APNs provide industry with early visibility of upcoming contract opportunities, enabling suppliers to better plan their participation, particularly with respect to security requirements and resource mobilisation. They do not, however, constitute solicitations.

In this context, this initiative represents a unique opportunity to enhance industry understanding of upcoming DND infrastructure investments and projects. It supports improved supplier readiness, greater predictability, and stronger alignment between DND requirements and market capabilities.

Suppliers are also encouraged to consult the Defence Major Infrastructure Projects page to gain an overall view of planned investments and to strategically position themselves for future opportunities.

Defence Major Infrastructure Projects

It is a comprehensive, searchable database of construction projects that are estimated at \$25 million and above. The list includes projects from every Canadian Armed Forces base and wing across the country and major housing projects to be undertaken by the Canadian Forces Housing Agency.

- [Link to the database](#)

DCC Forms

- [DCC Forms](#)

Security Requirements

If you need information on acquiring a security clearance, visit the [DCC website](#) or direct inquiries to isp.sponsorship@dcc-cdc.gc.ca.

Contact Us

If you have questions about a specific project, please contact the person named at the bottom of each notice.

If you have a problem accessing MERX or downloading documents, please contact the MERX Helpdesk.

Recently Awarded Contracts

- dccmft.dcc-cdc.gc.ca/?u=contracts_public&p=public&path=/Recently_Awarded_Contracts.pdf



Recently Awarded Contracts 2026-08-21

Project Number	Contract Number	MERX Number	Contract Description	Location	Award Date	Award Amount	Contractor/Consultant	City of Contractor	Province
SN000428	87647		Commissioning Specialist Service	Garrison St-Jean	2026-08-20	\$210,000.00	Bouthillette Parizeau inc. (Montreal)	Montreal	QC
PA000493	87569		Pavement Restorations at Various Buildings	Petawawa, Ontario	2026-08-20	\$255,805.00	McCrea Excavating Ltd.	Pembroke	ON
OK000432	86835		Base-Wide Utility Meter Installation	Kingston, Ontario	2026-08-20	\$154,278.62	NORR Architects & Engineers Limited	Ottawa	ON
SN26TSS2	86808		Technical Support Services in support of Recapitalization, St-Jean Garrison	Garrison St-Jean	2026-08-20	\$233,700.00	GHD Limited	Waterloo	ON
KN229975	85432	326937	Construct New Workshop	Kingston, Ontario	2026-08-20	\$2,057,000.00	Emmons & Mitchell Construction 2000 Ltd.	Kingston	ON
AD000147	84558	326652	Replace R-22 Chillers at Hangar 11	14 Wing Greenwood	2026-08-20	\$975,550.00	Rikjak Construction Ltd.	Lunenburg	NS
TRS24012	83418		Locker Room Restoration, South Side Gym	Trenton, Ontario	2026-08-20	\$294,990.00	1809792 Ontario Inc o/a Veenstra Contrac	Belleville	ON
GA270023	87798		Environmental Site Assessment Charlottetown	5 CDSB Gagetown, Oromocto, NB	2026-08-19	\$17,174.00	WSP Canada Inc. (Dartmouth)	Dartmouth	NS
OK000437	87413		Recap Parking Lots at MH36	Kingston, Ontario	2026-08-19	\$1,269,685.00	2789237 Ontario o/a Triforce General	Mississauga	ON
ML000409	85405		Technical Support Services - FCI Reduction	Garrison Montréal	2026-08-19	\$750,000.00	GHD Limited	Waterloo	ON
AD000321	84169	326796	GWD-Install MTOC-B166	14 Wing Greenwood	2026-08-19	\$241,968.00	Greytop Commercial Construction	Dartmouth	NS
GB16142	87743	0000328566	Upgrade Ball Field - Bldg 399 5 Wing Goose Bay, Labrador, NL	5 Wing Goose Bay, Labrador, NL	2026-08-18	\$554,700.00	Grey Rock Services Inc	Labrador City	NL
HABCL83	87203	0000328045	Single Family KK style Renovations	4 Wing Cold Lake, Alberta	2026-08-18	\$1,061,308.00	Value Master Builders Ltd	Cold Lake	AB
GR26TSS1	87096		Real Property Operations Detachment Professional Technical Support Services	9 Wing Gander, Newfoundland, NL	2026-08-18	\$1,430,000.00	EastPoint Engineering Limited	Halifax	NS
ES100627	86525	325665	Upgrade Fire Suppression Line - Ranch Point Floats, Nanoose Bay, BC	CFB Esquimalt	2026-08-18	\$578,782.00	Archie Johnstone Plumbing & Heating Ltd.	Nanaimo	BC
SN000098	85308		Connect Reinforced Standpipes to Fire Pumps	Garrison St-Jean	2026-08-18	\$100,501.60	AtkinsRealis Canada inc (Montreal)	Montreal	QC
AD000039	84578	326639	Upgrade Service Entrance Board Hangar 10	14 Wing Greenwood	2026-08-18	\$1,169,000.00	Roscoe Construction Limited	Waterville	NS
AD000424	87801		GWD Minor Project Survey Support	14 Wing Greenwood	2026-08-17	\$10,000.00	DeWolfe & Morse Surveying Limited	Middleton	NS
HABGA66	87318	328205	Interior Retrofit, FY 26/27, CFHA	5 CDSB Gagetown, Oromocto	2026-08-17	\$1,504,400.00	United Structures Inc.	Lower Sackville	NS
NP26BARB	86888		Consultant Services for Risk Assessment and Site Closure Support at the BAR-B Beach Refueling Area	Stokes Point	2026-08-17	\$594,500.60	AECOM Canada ULC (Calgary)	Calgary	AB
HABGW39	86271	328187	Driveway Replacement	14 Wing Greenwood, Nova Scotia	2026-08-17	\$694,080.12	Kings Enterprises Ltd	Kingston	NS
HABVA60	87763		Housing Unit Interior Structural Inspections	ALFC Valcartier (Qc)	2026-08-14	\$36,900.00	CIMA+ S.E.N.C. (Quebec)	Quebec	QC
DN210005	87578		Replace Drill Hall Floor - Prince Albert Armoury	Prince Albert	2026-08-14	\$1,893,436.82	KBI Construction Inc.	Saskatoon	SK

Recently Awarded Contracts - NS

14 Wing Greenwood

- Rehabilitation of Apron 3: \$3.0M (May 2026)
- Relocate QRA Gates: \$2.5M (May 2026)
- Exterior RHU Retrofits: \$1.6M (May 2026)
- Upgrade Hangar 10: \$1.2M (August 2026)
- Driveway Replacements: \$700k (August 2026)
- Replace RHU Roofs: \$1M (June 2026)
- Replace R-22 Chillers: \$1.2M (May 2026)
- Exterior Door Replacements: \$487K (April 2026)
- Airfield Line Painting: \$460k (April 2026)

CFB Halifax

- Modify Earth Covered Magazines: \$3.8M (July 2026)
- Hardstand Maintenance: \$2.1M (July 2026)
- Maintain Airfield: \$835K (August 2026)
- Upgrade HVAC S32: \$400K (July 2026)
- Upgrade HVAC S105: \$4.4M (May 2026)
- Welding Shop Renovation: \$905K (May 2026)
- Balcony Replacements: \$1.3M (April 2026)
- CHP Dockyard Renovation: \$2.0M (April 2026)
- Upgrade Compressed Air Jetty NA: \$2.3M (April 2026)

Refuelling Tender Garage



Project: **Construct New Refuelling Tender Garage**

Location: **14 Wing Greenwood, NS**

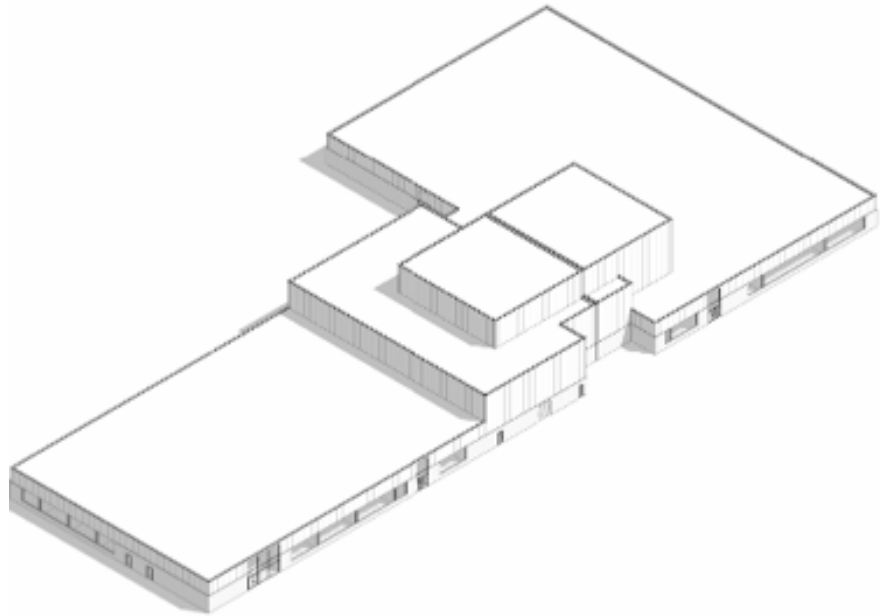
Procurement Method: **DBB**

Award Date: **February 2024**

Estimated Overall Contract Value: **Approx. \$32M**

Contract Awarded to:
Mid-Valley Construction (1997) Limited

Canadian Multi-Mission Aircraft (CMMA)



Project: **New Training Facility**

Location: **14 Wing Greenwood, NS**

Procurement Method: **MDB**

Award Date: **March 2025**

Estimated Overall Contract Value: **Approx. \$87M**

Contract Awarded to:
Pomerleau Inc.

Remote Piloted Aircraft Systems (RPAS)

Project: **New Hangar for RPAS**

Location: **14 Wing Greenwood, NS**

Procurement Method: **MDB**

Award Date: **February 2023**

Estimated Overall Contract Value: **Approx. \$100M**

Contract Awarded to:
Pomerleau Inc.



River Class Destroyers (RCDs)



Project: **New Land Based Testing Facility**

Location: **Eastern Passage, NS**

Procurement Method: **MDB**

Award Date: **September 2021**

Estimated Overall Contract Value: **Approx. \$200M**

Contract Awarded to:
PCL Constructors Canada Inc.

Canadian Forces Housing Agency (CFHA)

Project: **New 6-PLEX Apartment Buildings**

Location: **Windsor Park & Shearwater, NS**

Procurement Method: **DBB**

Award Date: **February 2026**

Estimated Overall Contract Value: **Approx. \$30M**

Contract Awarded to:
Iron Maple Constructors Incorporated



North Park Armoury

Project: **North Park Armoury Rehabilitation Phase II**

Location: **Halifax, NS**

Procurement Method: **DBB**

Award Date: **July 2024**

Estimated Overall Contract Value: **Approx. \$100M**

Contract Awarded to:
Pomerleau Inc.



The background features abstract geometric lines in blue and orange, forming various shapes and patterns, particularly concentrated in the corners.

Anticipated Contract Opportunities in Nova Scotia

Recently Published APNs in NS

- **Install Solar Microgrid – Greenwood**
 - Estimated Value: \$16M
 - Procurement Approach: DBB
- **Recapitalize Jetty NB & Karlsen's Wharf - Halifax**
 - Estimated Value: \$375M
 - Procurement Approach: DBB
- **Health Services and Transition Centre Construction – Halifax**
 - Estimated Value: \$275M
 - Procurement Approach: IPD
- **Construct New Maintenance Facility – Greenwood**
 - Estimated Value: \$48M
 - Procurement Approach: MDB
- **CFHA Phase II Housing – Halifax/Greenwood**
 - Estimated Value:
 - GW: \$100-\$135M
 - HX: \$174-\$218M
 - Procurement Approach: MDB

How to be Successful in DCC Procurements

- Review list of applicable APNs for upcoming opportunities
- Read the tender package carefully—every detail matters
 - Amendment No.1 – administrative and can include changes to project details
- Ask clarification questions early (RFI's) in writing
 - Amendments will be issued to address questions if there are impacts to cost/scope
- Meet security and compliance requirements
 - Bid security, Security clearances
- Submit before the deadline—late bids cannot be accepted

Key Takeaways

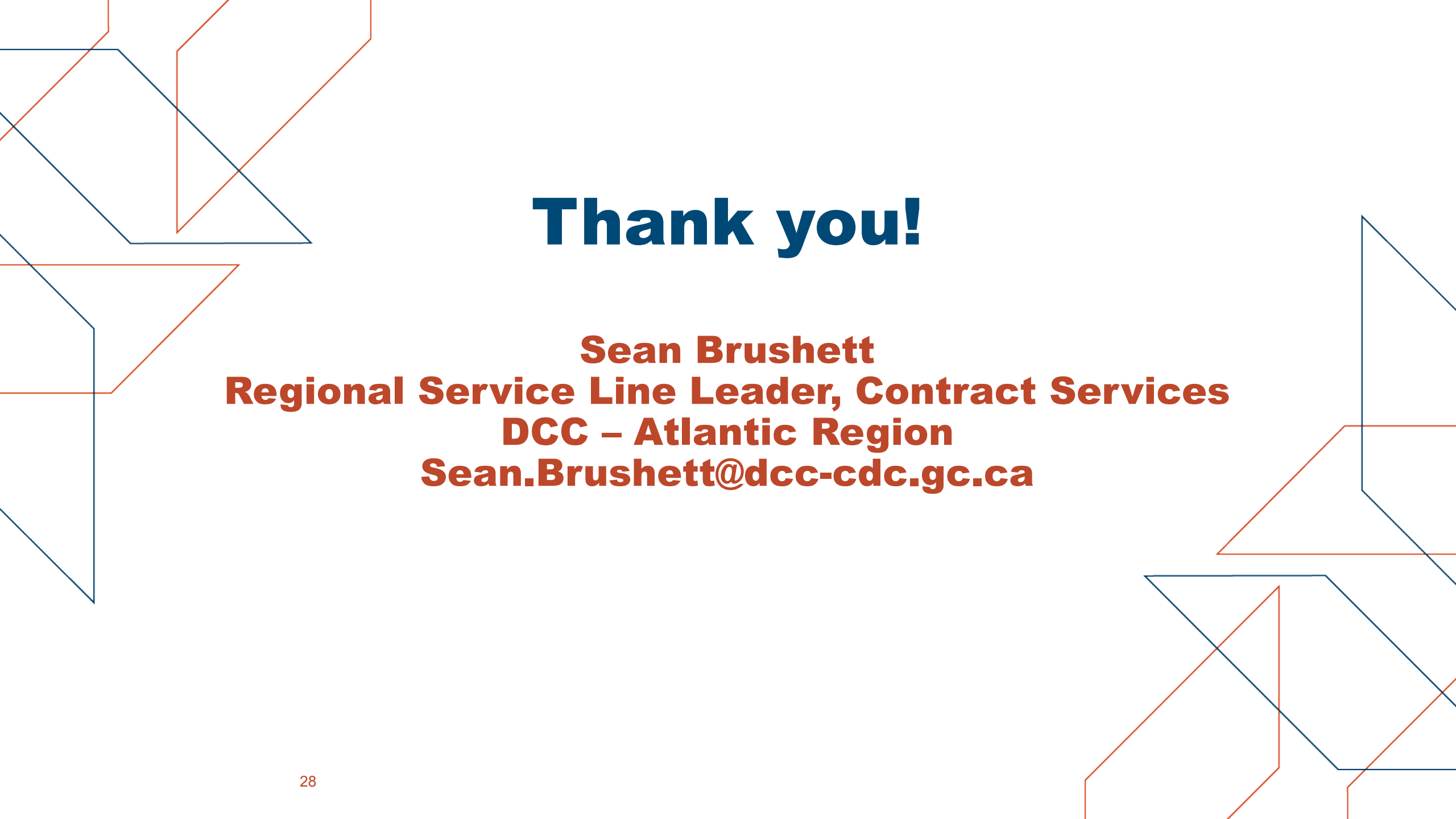
- Multi-year program = sustained opportunities
- DCC needs a broad range of local expertise
- Procurement is open, fair, structured
- Being proactive improves your competitiveness
- Build relationships

DND/DCC National Industry Day

“Building Defence 2026”

- Attend Building Defence 2026, in person or virtually, and connect directly with DND and DCC decision-makers and industry leaders.
- **When:** November 9 and 10, 2026
- **Where:** Rogers Centre Ottawa (or virtually)
- **Language:** Program offered in both official languages
- **Registration:** Visit DCC website for additional event details and registration options.





Thank you!

Sean Brushett
Regional Service Line Leader, Contract Services
DCC – Atlantic Region
Sean.Brushett@dcc-cdc.gc.ca

DCC and MERX Links

- [E-procurement - Defence Construction Canada](#)
- [MERX : Defence Construction Canada – solicitations](#)
- [Frequently Asked Questions - Defence Construction Canada](#)